

# UNITED WAY OF DELAWARE, INC. FINANCIAL STATEMENTS JUNE 30, 2019

### UNITED WAY OF DELAWARE, INC. JUNE 30, 2019

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#### INDEPENDENT AUDITOR'S REPORT

January 7, 2020

To the Board of Directors United Way of Delaware, Inc. Wilmington, Delaware

#### Report on the Financial Statements

We have audited the accompanying financial statements of United Way of Delaware, Inc. ("the Organization"), a not-for-profit organization, which comprise the statement of financial position as of June 30, 2019, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the

To the Board of Directors
United Way of Delaware, Inc.

effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Basis for Qualified Opinion

As described in Note 1 to the financial statements, management has elected not to include the financial data of Delaware Helpline, Inc., whose statements reflect total assets of \$308,198 and total liabilities of \$36,633 as of June 30, 2019, and total revenues of \$600,782 and total expenses of \$635,415 for the year ended June 30, 2019. Accounting principles generally accepted in the United States of America require that the financial statements of United Way of Delaware, Inc. include the financial data of Delaware Helpline, Inc. since United Way of Delaware, Inc. has a controlling financial interest in that Organization.

#### **Qualified Opinion**

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Delaware, Inc. as of June 30, 2019, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

As discussed in Note 2 to the financial statements, in 2019, United Way of Delaware, Inc. adopted the provisions of Financial Accounting Standards Board Accounting Standards Update 2016-14. Our opinion is not modified with respect to this matter.

#### Report on Summarized Comparative Information

We have previously audited United Way of Delaware, Inc.'s June 30, 2018 financial statements, and we expressed a qualified audit opinion on those audited financial statements in our report dated November 5, 2018 due to management excluding the financial data of Delaware Helpline, Inc., whose statements reflect total assets of \$333,761 and total liabilities of \$27,563 as of June 30, 2018, and total revenues of \$618,897 and total expenses of \$671,996 for the year ended June 30, 2018. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2018 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

#### UNITED WAY OF DELAWARE, INC. STATEMENTS OF FINANCIAL POSITION JUNE 30, 2019 AND 2018

	2019	2018
<u>ASSETS</u>	<u> </u>	
Cash and cash equivalents	\$ 2,583,058	\$ 3,874,339
Pledges receivable, net	4,719,187	3,657,111
Investments, at fair value	4,421,936	4,790,091
Building and equipment, net of		
accumulated depreciation	936,230	1,024,367
Other assets	208,623	258,412
TOTAL ASSETS	\$ 12,869,034	\$ 13,604,320
<u>LIABILITIES AND NET ASSETS</u> LIABILITIES:		
Distributions payable to agencies, including donor		
designations of \$1,768,098 and \$1,905,287 for		
2019 and 2018, respectively	\$ 2,762,544	\$ 3,583,483
Accounts payable and accrued expenses	457,070	399,114
Total Liabilities	3,219,614	3,982,597
NET ASSETS:		
Without donor restriction:		
Undesignated	603,964	567,856
Designated	3,371,776	3,486,922
Total Without donor restriction	3,975,740	4,054,778
With donor restriction	5,673,680	5,566,945
Total Net Assets	9,649,420	9,621,723
TOTAL LIABILITIES AND NET ASSETS	\$ 12,869,034	\$ 13,604,320

# UNITED WAY OF DELAWARE, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019 (With Summarized Totals for 2018)

Without Donor With Donor Totals Restriction Restriction 2019 2018	\$ 7,969,484 \$ 1,598,345 \$ 9,567,829 \$ 10,554,508	\$ 4,471,343       \$ 67,266       \$ 4,538,609       \$ 4,903,948         395,389       (395,389)       -       -       -       -       -       -       -       -       4,903,948         (400,000)       (328,123)       (400,000)       (600,000)       (600,000)       -       -       4,303,948       -       -       4,303,948       -       -       -       4,595,912       -	s       477,830       -       477,830       557,497         363,012       -       363,012       647,898         14,543       -       14,543       165,781         855,385       -       855,385       1,371,176         9,451,560       (101,296)       9,350,264       10,271,036	3,440,025 6,168,317 6,608,342 9,608,342 -
	CAMPAIGN RESULTS Annual Campaign Less: Amounts raised on behalf of others	PUBLIC SUPPORT AND REVENUE Campaign Public Support: Annual campaign - undesignated Contributions released from restriction Total Undesignated Annual Campaign Less: Provision for uncollectible pledges Total Campaign Public Support Grant revenue Net assets released from restriction Total Public Support	Revenue: Administrative fees on amounts raised on behalf of others Miscellaneous revenue Unemployment revenue Total Revenue TOTAL PUBLIC SUPPORT AND REVENUE	EXPENSES Campaign operating costs Program costs TOTAL EXPENSES

(Continued on next page.)

UNITED WAY OF DELAWARE, INC.
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019
(With Summarized Totals for 2018)

	Without Donor	With Donor	Tot	als
ONODERATING ACTIVITIES	Restriction	Restriction	2019 2018	2018
Investment income Total Nonoperating Activities	77,744	208,031 208,031	285,775 285,775	340,124 340,124
CHANGE IN NET ASSETS	(79,038)	106,735	27,697	586,071
NET ASSETS, BEGINNING OF YEAR	4,054,778	5,566,945	9,621,723	9,035,652
NET ASSETS, END OF YEAR	\$ 3,975,740	\$ 5,673,680	\$ 9,649,420	\$ 9,621,723

UNITED WAY OF DELAWARE, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2019
(With Summarized Totals for 2018)

		Campaign Op	Campaign Operating Costs		
	Fund Raising	General			Total Campaign
	and	and	Community	Processing	Operating
	Marketing	Administrative	Services	Costs	Costs
EXPENSES					
Salaries	\$ 821,144	\$ 411,941	\$ 325,808	\$ 229,556	\$ 1,788,449
Employee health and retirement benefits	95,055	50,630	61,130	51,312	258,127
Payroll taxes	59,118	33,468	23,139	16,418	132,143
Total Salaries and Related Expenses	975,317	496,039	410,077	297,286	2,178,719
Bank and credit card fees	264	16,028	ı	24,558	40,850
Campaign expenses and publications	87,999	1	1,458	1	89,457
Depreciation	53,000	39,120	25,238	8,833	126,191
Distributions to agencies	1	•		•	•
Equipment rentals and repairs	66	53,730	9,157	19,819	82,805
Fundraising events	29,095	•		•	29,095
In-kind	ı	1	ı	•	•
Membership and subscriptions	3,290	145,188	•	•	148,478
Occupancy	113,149	71,172	17,546	8,355	210,222
Postage and shipping	3,685	1,330	1	454	5,469
Professional service and contract payments	94,000	148,036	36,736	46,875	325,647
Supplies	3,629	12,919	450	111	17,109
Technology charge	28,742	16,210	6,539	2,997	54,488
Telecommunications	ı	15,691	1	15,691	31,382
Travel, training, and meetings	46,520	19,924	33,669	1	100,113
TOTAL EXPENSES	\$ 1,438,789	\$ 1,035,387	\$ 540,870	\$ 424,979	\$ 3,440,025

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UNITED WAY OF DELAWARE, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2019
(With Summarized Totals for 2018)

		Prograr	Program Costs				
		:	Financial		Total		
	Grade-Level	College and	Stability and	Other	Program	To	Totals
	Reading	Career Success	Empowerment	Programs	Costs	2019	2018
Salaries	\$ 122,769	\$ 186,710	\$ 234,491	ا ج	\$ 543,970	\$ 2,332,419	\$ 2,131,612
Employee health and retirement benefits	8,411	10,177	1,689	•	20,277	278,404	282,948
Payroll taxes	5,117	11,954	16,857	•	33,928	166,071	148,871
Total Salaries and Related Expenses	136,297	208,841	253,037		598,175	2,776,894	2,563,431
Bank and credit card fees	ı	ı	1	1	ı	40,850	42,020
Campaign expenses and publications	11,552	11,458	68,079	•	91,089	180,546	237,697
Depreciation	•	•	•	•	•	126,191	132,142
Distributions to agencies	257,769	1,061,776	739,957	172,318	2,231,820	2,231,820	2,768,674
Equipment rentals and repairs	•	•	•	•	•	82,805	87,440
Fundraising events	•	•	•	•	•	29,095	29,285
In-kind	•	•	379,532	•	379,532	379,532	529,532
Membership and subscriptions	•	•	•	•	•	148,478	147,678
Occupancy	•	•	•	•	•	210,222	210,497
Postage and shipping	•	•	•	•	•	5,469	7,675
Professional service and contract payments	604,617	109,286	1,801,715	141,486	2,657,104	2,982,751	2,849,520
Supplies	16,935	202	8,535	10,755	36,730	53,839	50,720
Technology charge	•	•	70,162	•	70,162	124,650	159,294
Telecommunications	•	•		•		31,382	33,847
Travel, training, and meetings	50,448	32,121	11,373	9,763	103,705	203,818	175,637
TOTAL EXPENSES	\$ 1,077,618	\$ 1,423,987	\$ 3,332,390	\$ 334,322	\$ 6,168,317	\$ 9,608,342	\$10,025,089

## UNITED WAY OF DELAWARE, INC. STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2019 AND 2018

	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets	\$ 27,697	\$ 586,071
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Depreciation	126,191	132,142
Net unrealized and realized gains on investments	(181,258)	(227,355)
(Increase) Decrease in net pledges receivable	(1,062,076)	10,068
Decrease in other assets	49,789	201,372
Decrease in allocations payable to agencies	(820,939)	(629,003)
Decrease in refundable advance	-	(250,000)
Increase (Decrease) in accounts payable and accrued expenses	57,956	(29,884)
NET CASH USED BY OPERATING ACTIVITIES	(1,802,640)	(206,589)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of equipment	(38,054)	(9,102)
Purchase of investments	(262,172)	(435,277)
Proceeds from sales of investments	811,585	804,302
NET CASH PROVIDED BY INVESTING ACTIVITIES	511,359	359,923
NET CHANGE IN CASH AND CASH EQUIVALENTS	(1,291,281)	153,334
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	3,874,339	3,721,005
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 2,583,058	\$ 3,874,339
SUPPLEMENTAL INFORMATION: Interest paid Income taxes paid	\$ - \$ -	\$ - \$ -

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 NATURE OF THE ORGANIZATION

United Way of Delaware, Inc. ("the Organization") is dedicated to improving the quality of life in the State of Delaware by mobilizing society's capacity to care. A not-for-profit organization, the Organization is a unique partnership that involves donors ranging from staff, volunteers, social service agencies, businesses, government, other nonprofits, and concerned individuals to achieve results that matter and to make a lasting impact on the quality of life in its community.

The Organization engages in a fall fund raising campaign to raise funds for member agencies, as well as other 501(c)(3) agencies. The Organization focuses community attention on the most critical human needs in Delaware, as well as addressing both the symptoms and the root causes of Delaware's most plaguing issues.

The Organization is dependent upon contributions from corporate and individual donors to support its program services. The level of such contributions can be affected by economic and other conditions. In addition, the choice on the part of donors to designate their gifts to specific agencies can result in reduced funding available to fund programs. A decrease in undesignated contributions could adversely affect the Organization's ability to provide services and to allocate funds to its member agencies.

In addition to its fund raising efforts, the Organization coordinates and administers the public sector campaign for state government (SECC) and provides direct services to the community through the efforts of organized labor, including services and fund raising coordinated by the labor locals. The Organization also administers an unemployment insurance fund on behalf of several member agencies.

Delaware Helpline, Inc.'s by-laws and certificate of incorporation document that the Organization is its sole corporate member with a majority voting interest, thereby giving the Organization a controlling financial interest. In accordance with the section of the Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC") related to consolidations of not-for-profit organizations, the financial statements of Delaware Helpline, Inc. must be consolidated with the financial statements of United Way of Delaware, Inc. The Organization has elected to omit the activity of Delaware Helpline, Inc. from this report.

Delaware Helpline, Inc. is a not-for-profit agency which provides a statewide, toll-free comprehensive information and referral service. It is dedicated to assisting people in need of human services by informing them of available public, private, and voluntary programs and providing assistance services to resolve those problems. It maintains a database on current health service information in Delaware.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Accounting**

The financial statements of the Organization have been prepared on the accrual basis of accounting.

#### Financial Statement Presentation

The Organization prepares its financial statements in accordance with the section of the FASB ASC related to financial statements of not-for-profit organizations. Under the FASB ASC, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restriction and net assets with donor restriction. In addition, the Organization is required to present a statement of cash flows.

#### **Contributions**

Contributions received are recorded as with donor restriction or without donor restriction, depending on the existence and/or nature of any donor restrictions. When a restriction expires, net assets with donor restriction are reclassified to net assets without donor restriction and reported in the statement of activities as net assets released from restriction.

#### Amounts Raised on Behalf of Others

Donor organizations and individuals participating in such entities' United Way Campaigns may choose to designate all or part of their contributions to specific charitable organizations. These transactions are reported in the statement of activities as part of the total campaign effort and are then deducted as amounts raised on behalf of others to arrive at the public support revenue available to the organization for use in supporting its programs. Amounts deducted are carried as liabilities until paid to the designated charitable organizations. Fund raising and processing (administrative) fees of up to  $12\frac{1}{2}$  percent of amounts designated are recorded as revenue upon collection and prior to remittance to the designated charities. The Organization honors all donor designations to 501(c)(3) and qualified 501(c)(4) agencies in the United States of America in good standing with the IRS. Amounts raised on behalf of others for each of the annual campaigns for the years ended June 30, 2019 and 2018 were \$5,029,220 and \$5,650,560, respectively.

The Organization reports campaign results which are transferred to a not-for-profit organization specified by the donor in accordance with the FASB ASC section regarding transfers of assets to a not-for-profit organization or charitable trust that raises or holds contributions for others.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Income Tax Status

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Organization's tax-exempt purpose may be subject to taxation as unrelated business income.

Generally accepted accounting principles prescribe rules for the recognition, measurement, classification, and disclosure in the financial statements of uncertain tax positions taken or expected to be taken in the Organization's tax returns. Management has determined that the Organization does not have any uncertain tax positions or associated unrecognized benefits that materially impact the financial statements or related disclosures. Since tax matters are subject to some degree of uncertainty, there can be no assurance that the Organization's tax returns will not be challenged by the taxing authorities and that the Organization will not be subject to additional tax, penalties, and interest as a result of such challenge.

#### Cash and Cash Equivalents

The Organization considers all short-term highly liquid investments with an original maturity of three months or less to be cash equivalents.

#### Pledges Receivable

Allowances for uncollectible pledges are reviewed and estimated by management annually. As of June 30 of each fiscal year, a final accounting is made of the prior year's campaign. Pledges receivable related to the prior campaign that have not been realized are determined to be uncollectible and are written off.

#### **Building and Equipment**

Building and equipment are recorded at cost and depreciated on a straight-line basis over the estimated useful lives of the respective assets. The Organization uses a capitalization threshold of \$1,000. Expenditures for maintenance, repairs, minor renewals, and betterments which do not improve or extend the useful life of the respective asset are expensed. The following is a schedule of the estimated useful lives:

Equipment, furniture, and fixtures 3 - 7 years
Building 40 years
Improvements 4 - 20 years

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

#### <u>Investments</u>

Investments are reported at fair value.

#### Allocation of Functional Expenses

The costs of providing the programs and other activities have been summarized on a functional basis in the statement of activities. Whenever possible, costs are directly assigned to the campaign operating costs and program functions using the direct identification method based on the nature of the expense. Accordingly, certain costs such as salaries and wages, payroll taxes, and employee benefits have been allocated among the functions utilizing the time study methodology. Depreciation expense has been allocated based on the historical usage pattern of the underlying assets.

#### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Prior Year Financial Statements**

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended June 30, 2018, from which the summarized information was derived.

#### Implementation of FASB ASU 2016-14

During the year ended June 30, 2019, the Organization implemented Financial Accounting Standards Board Accounting Standards Update ("FASB ASU") 2016-14. FASB ASU 2016-14 provides new and expanded guidance for financial reporting for not-for-profit entities. The implementation of FASB ASU 2016-14 has resulted in multiple changes to the Organization's financial reporting. Net assets are now categorized in two categories; net assets with donor restriction and net assets without donor restriction. Investment income is now reported net of direct investment expenses, both on the face of the financial statements and in the notes to the financial statements. The Organization has added additional disclosures related to its financial liquidity and the availability of financial assets for general expenditure within one year from each balance sheet date.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

This accounting guidance has been implemented retrospectively; however, the implementation of this guidance did not require restatement of prior accounting period balances.

#### NOTE 3 PLEDGES RECEIVABLE

	2019	2018
Pledges receivable related to current campaign	\$ 4,998,055	\$ 4,125,343
Pledges receivable - State Employee Combined Campaign Allowance for uncollectible pledges	121,132 (400,000)	131,768 (600,000)
Total Pledges Receivable, Net	\$ 4,719,187	\$ 3,657,111

For the years ended June 30, 2019 and 2018, the Organization received pledges of \$265,520 and \$497,074, respectively, from prior year campaigns.

#### NOTE 4 <u>INVESTMENTS</u>

Investment portfolios consist of the following:

Delaware Community Foundation	2019	2018
Investment Pool Real estate investment trusts Equities Money market funds Fixed income	\$ 1,765,868 - 1,608,967 26,901 1,020,200 \$ 4,421,936	\$ 1,792,876 32,814 1,742,035 284,531 937,835 \$ 4,790,091
Investment income consists of the following:	<u></u>	
	2019	2018
Dividends and interest, net of fees Net unrealized and realized gains	\$ 104,517 181,258	\$ 112,769 227,355
	\$ 285,775	\$ 340,124

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 5 BUILDING AND EQUIPMENT

Building and equipment consisted of the following as of June 30, 2019 and 2018:

	2019	2018
Building and improvements	\$ 3,548,917	\$ 3,535,550
Equipment, furniture, and fixtures	720,766	696,079
	4,269,683	4,231,629
Less: Accumulated depreciation	(3,333,453)	(3,207,262)
	\$ 936,230	\$ 1,024,367

#### NOTE 6 RETIREMENT PLAN

Effective July 1, 2010, the Organization instituted a 403(b) defined contribution pension plan available to all employees. The plan provides for voluntary contributions by employees that are matched by the Organization at fifty cents on the dollar up to six percent of base salary. In addition, the plan allows the Organization to make a discretionary contribution annually at the end of the plan year. Such contribution is calculated as a percent of the employee's annual base salary earned during the plan period July 1 - June 30. The Organization made contributions to the plan of \$104,952 and \$90,381 for the years ended June 30, 2019 and 2018, respectively. Employee contributions to the plan immediately vest to the employee. Employer contributions to the plan vest to the employee over a six-year period.

#### NOTE 7 DONATED SERVICES AND MATERIALS

Contributed services are not recognized as revenue unless the services received create or enhance the value of a nonfinancial asset, or require specialized skills which are provided by individuals possessing those skills and would typically need to be purchased and not donated. No amounts were recognized in 2019 or 2018.

#### NOTE 8 UNEMPLOYMENT INSURANCE

The Organization administers an unemployment insurance fund on behalf of several of its member agencies. The agencies make contributions to the fund and, in turn, unemployment expenses are paid by the fund. For the years ended June 30, 2019 and 2018, contributions to the unemployment fund totaled \$14,543 and \$165,781, respectively. Claims and advisory fees for the years ended June 30, 2019 and 2018 totaled \$121,705 and \$167,580, respectively.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 9 BOARD-DESIGNATED NET ASSETS

As of June 30, 2019 and 2018, a portion of net assets without donor restriction has been designated by the Board of Directors for the following purposes:

	2019	2018
Land, building, and equipment, net (see Note 5)	\$ 936,230	\$ 1,024,367
Endowment (See Note 10)	1,765,867	1,792,876
Other Board-designated	669,679	669,679
	\$ 3,371,776	\$ 3,486,922

#### NOTE 10 BOARD-DESIGNATED ENDOWMENT FUND

The Board of Directors established a general endowment fund to support the mission of the Organization. Since that amount resulted from an internal designation and is not donor-restricted, it is classified and reported as net assets without donor restriction.

The administration of the endowment fund is overseen by the Delaware Community Foundation as approved by the Finance Committee.

#### Spending Policy

In order to meet the intended purpose of the endowment fund to fund community needs over time, an amount equal to five percent of the average balance of the last four quarters of the endowment fund shall be withdrawn in the first quarter of each calendar year. For this calculation, the endowment fund balance will be measured at the end of March, June, September, and December.

#### Strategy Employed for Achieving Objectives

Per the Organization's investment policy, the assets of the endowment fund shall be invested in a manner intended to maximize the total return of the fund over the long term. The assets shall be broadly diversified, with the assets divided among asset classes within the following ranges:

Equities	40% - 75%
Fixed income	20% - 50%
Cash equivalents	0% - 20%

Non-U.S. investments can comprise up to 25 percent of the total assets of the endowment fund.

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 10 BOARD-DESIGNATED ENDOWMENT FUND (cont'd)

The Investment Committee is charged with the responsibility of reviewing the endowment fund on an annual basis. This includes asset allocation, fund selection, investment performance, and adherence to policy limits.

Changes in endowment net assets for the years ended June 30, 2019 and 2018 are as follows:

	2019	2018
Endowment net assets, beginning of year Investment income Net appreciation Amount appropriated for expense Distributions	\$ 1,792,876 33,852 42,099 (14,380) (88,580)	\$ 1,781,434 34,540 80,195 (14,141) (89,152)
Endowment net assets, end of year	\$ 1,765,867	\$ 1,792,876

#### NOTE 11 <u>NET ASSETS WITH DONOR RESTRICTION</u>

Net assets with donor restriction are restricted for the following purposes as of June 30, 2019 and 2018:

	2019	2018
Time restrictions Purpose restrictions	\$ 2,900 5,670,780	\$ 196,185 5,370,760
	\$ 5,673,680	\$ 5,566,945

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrences of other events specified by donors as of June 30, 2019 and 2018:

	2019	2018
Passage of time restrictions	\$ 395,389	\$ 347,673
Program restrictions	\$ 4,129,443	\$ 4,086,963

#### NOTE 12 CONCENTRATION OF CREDIT RISK

The Organization maintains its cash in two commercial banks located in Wilmington, Delaware which, at times, may exceed federally insured limits. Accounts are guaranteed by

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 12 CONCENTRATION OF CREDIT RISK (cont'd)

the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000. In addition, the Organization invests in repurchase agreements which are collateralized by investments in securities which are direct obligations of, or fully guaranteed as to principal and interest by, the U.S. government or an agency thereof. The Organization has not experienced any losses in such accounts.

#### NOTE 13 FAIR VALUE MEASUREMENTS

The Organization's investments are reported at fair value in the accompanying statement of financial position.

In accordance with the FASB ASC section regarding fair value measurements, a fair value hierarchy is established that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 is based on observable market factors not included in Level 1, and Level 3 is based on unobservable inputs such as those that are internally developed. The Organization uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, the Organization measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value.

Fair values of assets measured on a recurring basis at June 30, 2019 and 2018 are as follows:

June 30, 2019	Fair Value	Level 1	Level 2
Fixed income Equities Money market funds Delaware Community Foundation	\$ 1,020,200 1,608,968 26,901	\$ 1,020,200 1,608,968 26,901	\$ - - -
Investment Pool	1,765,867		1,765,867
Total	\$ 4,421,936	\$ 2,656,069	\$ 1,765,867
June 30, 2018	Fair Value	Level 1	Level 2
Fixed income Equities Money market funds Real estate investment trusts Delaware Community Foundation	\$ 937,835 1,742,035 284,531 32,814	\$ 937,835 1,742,035 284,531 32,814	\$ - - - -
Investment Pool	1,792,876		1,792,876
Total	\$ 4,790,091	\$ 2,997,215	\$ 1,792,876

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 13 FAIR VALUE MEASUREMENTS (cont'd)

#### Level 2 Fair Value Measurements

The fair value of the investments with the Delaware Community Foundation are determined based on observable market factors not included in Level 1, such as quoted market prices for similar assets or liabilities in an active or non-active market. The Organization's portion of the investment pool is valued by the Delaware Community Foundation on a monthly basis. The investments in the pool are actively traded and valued using quoted market prices. However, since the investments are pooled funds, they are designated as Level 2 investments.

#### NOTE 14 LIQUIDITY AND AVAILABILITY OF RESOURCES

The Organization's financial assets consist of cash and cash equivalents, pledge receivables, and investments.

The following reflects the Organization's financial assets as of June 30, 2019 and 2018, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the statement of financial position date. Amounts not available include amounts set aside by the Board that could be drawn upon if the governing board decides to approve such action.

	2019	2018
Financial assets, at year end Less unavailable for general expenses	\$11,724,181	\$12,321,541
within one year due to: Purpose restrictions Time restrictions	5,670,780 2,900	5,370,760 196,185
Board designations	2,435,546	2,462,555
Financial assets available to meet cash needs for general expenses within one year	\$ 3,614,955	\$ 4,292,041

The Organization maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

#### NOTE 15 SUBSEQUENT EVENTS

The Organization has evaluated all subsequent events through January 7, 2020, the date the financial statements were available to be issued.